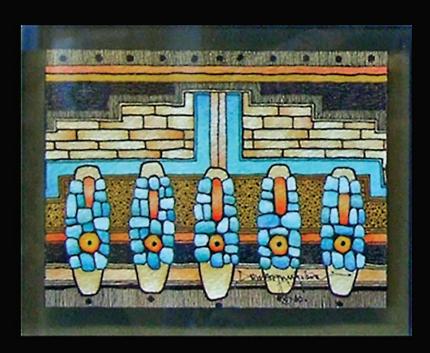
Coconino Community College





Adopted Budget

Fiscal Year 2010-2011 July 1, 2010 through June 31, 2011



2010-2011

Coconino Community College



COCONINO COUNTY COMMUNITY COLLEGE DISTRICT

Coconino County, Arizona

Fiscal Year 2011
(July 1, 2010 – June 30, 2011)

The paintings on the front cover, *Maize* and *Morning Sunrise*, are the works of David Dawangyumptewa, CCC art student and Hopi/Navajo artist. The style and content of the paintings are reflective of David's Hopi background and Water Clan affiliation. His works are often abstracted variations of traditional water symbols, frogs, dragonflies, and turtles. Much of his painting talents are self-taught, a result of experimentation and self-discipline. His paintings have been developed through his travels and life experiences.

Coconino Community College

Table of Contents

BUDGET SUMMARY	
Background Information	1
Map of Coconino County	1
Organizational Chart	2
Facilities	3
Budget Calendar	4
Underlying Assumptions:	
President's Discretionary/Carry Forward	5
Budget, Assessment & Strategic Planning	5
Basis of Budgeting	5
Debt Policy/Financing Options	5
Total Revenues (All Funds)	
Total Expenditures (All Funds)	7
Top Three Revenue Sources (All Funds)	8
Revenue & Expenditure Summary (All Funds)	9
All Funds Personnel Schedule	10
GENERAL FUND SECTION 1	
Five-Year Forecast	
Major Revenues	
Revenues	
District Tax Levy	
All Arizona Community College Tax Rates	
State Aid	
Enrollments	
Tuition and Fees - Resident	
Tuition and Fees - WUE	
Tuition and Fees – Non-Resident	
Tuition Schedule	
Out-of-District Reimbursement	
Fees	_
Tuition and Fee Revenue Projections	18
Cost per FTSE	
District Historic Tuition – 10 years	19
Other Revenue	
Expenditures	
Revenue & Expenditure Summary	22
RESTRICTED FUNDS 2	2 24
Descriptions	
Revenue & Expenditure Summary	
Revenue & Expenditure Summary	24
AUXILIARY ENTERPRISES FUND 2	5-26
Descriptions	
Revenue & Expenditure Summary	
November a Experience out in her y	20
PLANT FUNDS (CAPITAL) 2	7-30
Description of Funds	
General Obligation Bonds	
FY2011 Capital Initiatives	
Revenue & Expenditure Summary	
Debt Repayment Schedule	

D	OOPTED BUDGET SCHEDULES	31-42
	Schedule A (Summary)	31
	Schedule B (General Fund Revenues)	32
	Schedule C (Plant Fund Revenues)	34
	Schedule D (Gen. & Plant Fund Expenditures)	35
	Schedule E (Auxiliary Enterprises Revenues) -	36
	Schedule F (Restricted Funds Revenues)	37
	Schedule G (Aux. & Rest. Funds Expenditures) 38
	Schedule H (Levy Limit Worksheet)	39
	Schedule I (Expenditure Limitation)	40

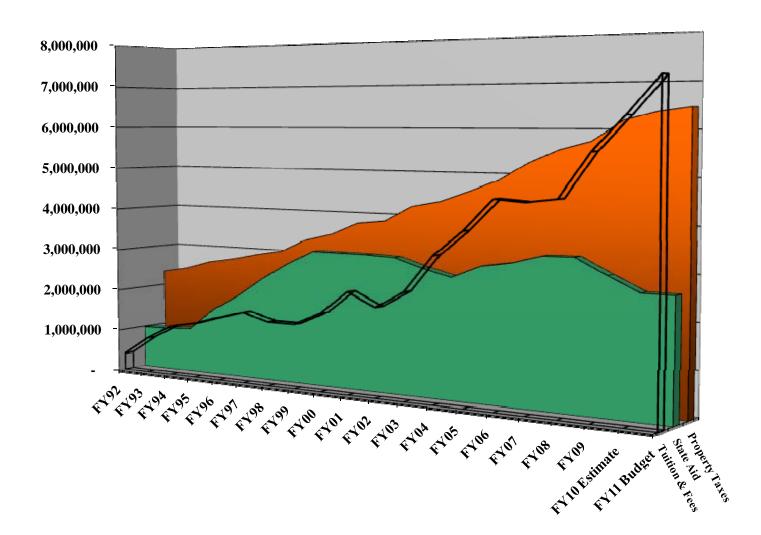
5-Year Forecast

5-1ear Forecast											
Revenue Source		Adopted	Adop	ted	% Chg	Projected	% Chg	Projected	% Chg	Projected	% Chg
		FY 2010	FY 2		FY10-FY11	-	FY11-12	FY 2013	FY12-13	FY 2014	FY13-14
Property Taxes		\$ 6,348,200	\$ 6,46	66,300	1.9%	\$ 6,659,50	3.0%	\$ 6,829,600	2.6%	\$ 7,032,500	3.0%
State Appropriations		2,867,673	3 2,67	79,400	-6.6%	300,00	0 -88.8%	300,000	0.0%	0	-100.0%
Tuition & Fees		5,802,245	7,09	95,754	22.3%	6,793,77	2 -4.3%	7,012,549	3.2%	7,215,336	2.9%
Private Gifts/Grants/Contracts		187,300) 12	20,219	-35.8%	183,00	52.2%	183,000	0.0%	183,000	0.0%
Investment Income		330,000) 27	75,000	-16.7%	275,00	0.0%	330,000	20.0%	357,500	8.3%
Rental and Other Income		264,900) 26	66,472	0.6%	268,35	0.7%	272,450	1.5%	276,650	1.5%
Sub-Total Revenues Ge	n'I Fund:	\$ 15,800,318	3 \$ 16,90	03,146	7.0%	\$ 14,479,62	2 -14.3%	\$ 14,927,599	3.1%	\$ 15,064,986	0.9%
Reserve Carry Forwards		2,000,000		00,000	-50.0%	1,000,00		1,000,000	0.0%	1,000,000	0.0%
Net Transfers Out to Other Fun	ds	(123,676	6) (63	34,283)	412.9%	(564,40	0) -11.0%	(564,400)	0.0%	(564,400)	0.0%
Total Revenues Gen'l Fund: \$ 17,676,642 \$ 17,2			68,863	-2.3%	\$ 14,915,22	2 -13.6%	\$ 15,363,199	3.0%	\$ 15,500,586	0.9%	
Expenditures by Obje	ct	Adopted	Adop		% Chg	Projected	% Chg	Projected	% Chg	Projected	% Chg
		FY 2010	FY 2		FY10-FY11		FY11-12	FY 2013	FY12-13	FY 2014	FY13-14
Salaries		\$ 9,006,466		75,824	-1.5%	\$ 9,158,20	_	\$ 9,467,200	3.4%	\$ 9,788,600	3.4%
Benefits		2,265,481	2,13	37,416	-5.7%	2,251,20	5.3%	2,327,200	3.4%	2,406,200	3.4%
Operations:											
Contracted Services		1,401,886		73,058	5.1%	1,359,10		1,377,400	1.3%	1,394,500	1.2%
Supplies		393,333		88,086	-1.3%	388,10		388,100	0.0%	388,100	0.0%
Fixed Charges		578,481		85,682	1.2%	585,70		585,700	0.0%	585,700	0.0%
Utilities & Communications		631,481		28,706	-0.4%	628,70		628,700	0.0%	628,700	0.0%
Student Related Expenses		280,737		02,832	7.9%	293,52		288,038	-1.9%	282,554	-1.9%
Travel		92,001		01,974	10.8%	101,97		101,970	0.0%	101,970	0.0%
Misc/Scholarships/Other		305,372		27,619	-25.5%	213,56		210,188	-1.6%	206,813	-1.6%
Sub-Total Expenditures Gen	'I Fund:	\$ 14,955,238 2.721.404		21,197 47,666	-1.6%	\$ 14,980,05	•	\$ 15,374,596	2.6%	\$ 15,783,137 1,300,000	2.7%
Contingency	ndituros	, , -	,-	68,863	-6.4% -2.3%	1,300,000 \$ 16,280,05		1,300,000 16,674,596	0.0% 2.4%	\$ 17,083,137	0.0% 2.5%
Total Gen'l Fund Expe	nunures.	\$ 17,070,042	φ 17,20	00,003	-2.3 /0	\$ 10,280,03	3 -3.7/6	\$ 10,074,390	2.4/0	\$ 17,063,137	2.5 /6
Amounts Transferred (from)/to Fund Balance \$ - \$ (0) \$ (1,364,833) \$ (1,311,397) \$ (1,582,551)											
Povenue Source EV 2011 EV 2012 EV 2013 EV 2014							3)	\$ (1,311,397)		\$ (1,582,551)	_
Revenue Source		FY 2011	•	(0)	FY 20	• • • • • • • • • • • • • • • • • • • •	<u>3)</u>	\$ (1,311,397) <u>FY 2013</u>		\$ (1,582,551) <u>FY 2014</u>	
Revenue Source Property Taxes	1.6% incr	FY 2011	\$			• • • • • • • • • • • • • • • • • • • •	2.6% increas	FY 2013	3%		
		FY 2011	3	3.7% i	FY 20 increase	• • • • • • • • • • • • • • • • • • • •	2.6% increas	FY 2013	Cu	FY 2014 increase t \$300,000/(leaving s	
Property Taxes State Appropriations	Cut \$200,	FY 2011 ease		3.7% i	FY 20 increase	• • • • • • • • • • • • • • • • • • • •	2.6% increas	FY 2013 e	Cu 0%	FY 2014 increase t \$300,000/(leaving s of total revenues)	
Property Taxes	Cut \$200,0 \$10 tuition	FY 2011	increase	3.7% i	FY 20 increase	• • • • • • • • • • • • • • • • • • • •	2.6% increas	FY 2013 e	Cu 0%	FY 2014 increase t \$300,000/(leaving s	
Property Taxes State Appropriations Tuition & Fees	Cut \$200,0 \$10 tuition 15% incre occurred i	FY 2011 ease 2000 and scholarship ase in enrollmen n FY10	increase	3.7% i Cut \$1 \$5 tuiti No gro	FY 20 increase	• • • • • • • • • • • • • • • • • • • •	2.6% increas No change \$5 tuition inci (.5 %) correct	FY 2013 e	Cu 0% \$5	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction	
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts	Cut \$200,0 \$10 tuition 15% incre	FY 2011 ease 2000 and scholarship ase in enrollmen n FY10	increase	3.7% i Cut \$1 \$5 tuiti No gro No chi	FY 20 increase	• • • • • • • • • • • • • • • • • • • •	2.6% increas No change \$5 tuition increas	FY 2013 e	Cu 0% \$5	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase	state aid at
Property Taxes State Appropriations Tuition & Fees	Cut \$200,0 \$10 tuition 15% incre occurred i No chang	FY 2011 ease 2000 and scholarship ase in enrollmen n FY10	increase t that	3.7% i Cut \$1 \$5 tuiti No gro No chi 2	FY 20 increase	0.025	2.6% increas No change \$5 tuition inc: (.5 %) correct No change	FY 2013 e	Cu 0% \$5 (.5 No 0.03	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction	0.0325
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income	Cut \$200,0 \$10 tuition 15% incre occurred i No change No inflation Bookstore	EY 2011 ease 000 and scholarship ase in enrollmen n FY 10	increase t that	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books	FY 20 increase379M ion increase	0.025	2.6% increas No change \$5 tuition inc. (.5 %) correct No change 3.2 % inflatic Bookstore ba	FY 2013 e rease	Cu 0% \$5 (.5 No 0.03 als 3.2 nt Bo	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon	o.0325
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income	Cut \$200,0 \$10 tuition 15% incre occurred i No chang No inflatio Bookstore increase	FY 2011 ease 000 and scholarship ase in enrollmen n FY 10 e on increase on re based upon enr	increase t that	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increas	FY 20 increase379M ion increase owth lange flation increatore based up se	0.025 se on rentals	2.6% increas No change \$5 tuition inc. (.5 %) correct No change 3.2 % inflatic Bookstore baincrease	FY 2013 e rease ction on increase on rent.	Cu 0% \$5 (.5 No 0.03 als 3.2 nt Bo inc	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase obstore based upon rease	o.0325
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward	Cut \$200,0 \$10 tuition 15% incre occurred i No change No inflatic Bookstore increase Reduce to	FY 2011 ease 000 and scholarship ase in enrollmen n FY10 e on increase on re	increase t that 0.02 ntals ollment	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books	FY 20 increase379M ion increase owth lange flation increatore based up se	0.025 se on rentals	2.6% increas No change \$5 tuition inc. (.5 %) correct No change 3.2 % inflatic Bookstore ba	FY 2013 e rease ction on increase on rent.	Cu 0% \$5 (.5 No 0.03 als 3.2 nt Bo inc	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon	o.0325
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income	Cut \$200,0 \$10 tuition 15% incre occurred i No change No inflatic Bookstore increase Reduce to	FY 2011 ease 2000 and scholarship ase in enrollmen n FY 10 e on increase on re based upon enr 1 \$1,000,000 ransfer to defen	increase t that 0.02 ntals ollment	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increas	FY 20 increase379M ion increase owth lange filation increase tore based up see lange	0.025 se on rentals	2.6% increas No change \$5 tuition inc. (.5 %) correct No change 3.2 % inflatic Bookstore baincrease	FY 2013 e rease ction on increase on rent.	Cu 0% \$5 (.5 No 0.03 als 3.2 nt Bo inc	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase obstore based upon rease	o.0325
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds	Cut \$200,0 \$10 tuition 15% incre occurred in No change No inflatic Bookstore increase Reduce to \$430,900 to	FY 2011 ease 2000 and scholarship ase in enrollmen n FY 10 e on increase on re based upon enr 1 \$1,000,000 ransfer to defen	increase t that 0.02 ntals ollment	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increas	FY 20 increase379M ion increase owth lange filation increase tore based up see lange	0.025 se on rentals	2.6% increas No change \$5 tuition inci (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change	FY 2013 e rease ction on increase on rent.	Cu 0% \$5 (.5 No 0.03 als 3.2 nt Bo inc	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change	o.0325
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward	Cut \$200, \$10 tuition 15% incre occurred i No chang No inflatic Bookstore increase Reduce to \$430,900 maintenar	FY 2011 ease 000 and scholarship ase in enrollmen n FY 10 e on increase on re based upon enr \$1,000,000 ransfer to defen	increase t that 0.00 ntals ollment	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increas	FY 20 increase379M ion increase owth lange filation increase tore based up see lange	0.025 se on rentals	2.6% increas No change \$5 tuition inci (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change	FY 2013 e rease ction on increase on rent.	Cu 0% \$5 (.5 No 0.03 als 3.2 nt Bo inc	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change	o.0325
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds	Cut \$200,/ \$10 tuition 15% incred occurred in No chang No inflatic Bookstore increase Reduce to \$430,900 in maintenar	FY 2011 ease 000 and scholarship ase in enrollmen n FY10 e on increase on re based upon enr \$1,000,000 ransfer to defence E savings from S	increase t that 0.00 intals collment red	3.7% i Cut \$1 \$5 tuiti No gra No chi 2 2 % in Books increa: No chi No chi	FY 20 increase379M ion increase	0.025 se on rentals	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change No change	FY 2013 e rease ction on increase on rentased upon enrollme	Cu 0% \$5 (.5 No 0.03 als 3.2 nt Bo inc No	FY 2014 increase t \$300,000/(leaving s of total revenues) tutifion increase %) correction change % inflation increase okstore based upon rease change change	o.0325
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds	Cut \$200, \$10 tuition 15% incred No chang No inflatic Bookstore increase Reduce to \$430,900 in maintenan \$500k FT Financial	FY 2011 ease 000 and scholarship ase in enrollmen n FY 10 e on increase on re based upon enr \$1,000,000 ransfer to defen	increase t that 0.00 ntals collment red uustainable tives	3.7% i Cut \$1 \$5 tuiti No grc No ch: 2 2 % in Books increa: No ch: No ch: 4% Ad	FY 20 increase379M ion increase owth lange filation increase tore based up see lange	0.025 se on rentals on enrollment	2.6% increas No change \$5 tuition inci (.5 %) correct No change 3.2 % inflatic Bookstore be increase No change No change	FY 2013 e rease ction on increase on rentased upon enrollme	Cu 0% \$5 (.5 No 0.03 als 3.2 nt Bo inc No	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object	Cut \$200, \$10 tuition 15% incre occurred i No chang No inflatic Bookstore increase Reduce to \$430,900 maintenar	FY 2011 ease 000 and scholarship ase in enrollmen n FY 10 e on increase on re based upon enr s \$1,000,000 ransfer to defen ce E savings from \$ Plan (\$EP) initia i increase \$117,8 it growth	increase t that 0.00 ntals collment red sustainable tives \$14 for	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increa: No chi No chi 4% Ac PT fac	FY 20 increase379M ion increase owth ange iflation increa tore based up se ange ange	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inci (.5 %) correct No change 3.2 % inflatic Bookstore be increase No change No change	FY 2013 e rease ction on increase on rent- ised upon enrollme ent eduction \$55,127 for	Cu 0%	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change Adjustment	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries	Cut \$200,0 \$10 tuition 15% incre occurred i No chang No inflatic Bookstore increase Reduce to \$430,900 in maintenan \$500k FTI Financial I PT faculty enrollmen \$4,318 T3	FY 2011 ease 000 and scholarship ase in enrollmen n FY10 e on increase on re based upon enr 1 \$1,000,000 ransfer to defen ce E savings from \$ Plan (SEP) initia increase \$117,8 it growth phase in Web di	increase t that 0.00 ntals collment red sustainable tives \$14 for	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increa: No chi No chi 4% Ac PT fac	FY 20 increase379M ion increase	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore be increase No change No change 4% Adjustme PT faculty re	FY 2013 e rease ction on increase on rent- ised upon enrollme ent eduction \$55,127 for	Cu 0%	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change change Adjustment faculty reduction \$5	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object	Cut \$200,/ \$10 tuition 15% incre occurred i No chang No inflatic Bookstore increase Reduce to \$430,900 i maintenan \$500k FT Financial I PT faculty enrollmen \$4,318 T3 3% cafete	FY 2011 ease 000 and scholarship ase in enrollmen n FY10 e on increase on re based upon enr 1 \$1,000,000 ransfer to defen ce E savings from \$ Plan (SEP) initia increase \$117,8 it growth phase in Web di	increase t that 0.02 ntals collment red ustainable tives 314 for esigner	3.7% i Cut \$1 \$5 tuiti No gra No chi 2 2 % in Books increa: No chi No chi 4% Ad PT fac increa:	FY 20 increase379M ion increase	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change No change 4% Adjustme PT faculty resincrease in contrease in contract in contrease in contrease in contrease in contrease in contract in contrease in contrease in contrease in contrease in contract in c	FY 2013 e rease ction on increase on rent- ised upon enrollme ent eduction \$55,127 for	Cu 0% \$5 No 0.03 als 3.2 nt Bo inc No No PT inc	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change change Adjustment faculty reduction \$5	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries	Cut \$200,0 \$10 tuition 15% incre occurred i No change No inflatic Bookstore increase Reduce to \$430,900 tmaintenan \$500k FTI Financial PT faculty enrollmen \$4,318 T3 3,3 cafete 5 ASRS i \$600 T3 p	FY 2011 ease 000 and scholarship ase in enrollmen in FY10 e on increase on re based upon enr \$1,000,000 ransfer to defer ice E savings from S Plan (SEP) initia i increase \$117,8 growth phase in Web d oria plan increase (9.5 % 6 hase in online ca	increase t that 0.00 intals collment red uustainable tives 814 for esigner to 10%)	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increa: No chi No chi 4% Ac PT fac increa:	FY 20 increase	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore baincrease No change No change 4% Adjustme PT faculty reincrease in city No change	FY 2013 e rease ction on increase on rent- ised upon enrollme ent eduction \$55,127 for	Cu 0%	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change Adjustment faculty reduction \$2 rease in class size	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries	Cut \$200, \$10 tuition 15% incre cocurred in No change No inflatic Bookstore increase Reduce to \$430,900 maintenar \$500k FT Financial PT faculty enrollmen \$4,318 T3 3% cafete 5.5 ASRS is \$600 T3 p counseling	FY 2011 ease 000 and scholarship ase in enrollmen in FY10 e on increase on re based upon enr \$1,000,000 ransfer to defer ice E savings from S Plan (SEP) initia / increase \$117,8 it growth phase in Web d ria plan increase (9.5 % hase in online ca	increase t that 0.00 ntals ollment red sustainable tives 814 for esigner to 10%)	3.7% i Cut \$1 \$5 tuiti No gra No chi 2 2 % in Books increa: No chi No chi 4% Ad PT fac increa:	FY 20 increase	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change When the change No change No change No change No change No change	FY 2013 e rease ction on increase on rent. ised upon enrollme ent duction \$55,127 fo	Cu 0%	FY 2014 increase t \$300,000/(leaving s of total revenues) tutifion increase %) correction change % inflation increase okstore based upon rease change change Adjustment faculty reduction \$2 rease in class size	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries Benefits	Cut \$200, \$10 tuition 15% incre cocurred in No change No inflatic Bookstore increase Reduce to \$430,900 maintenar \$500k FT Financial PT faculty enrollmen \$4,318 T3 3% cafete 5.5 ASRS is \$600 T3 p counseling	FY 2011 ease 000 and scholarship ase in enrollmen in FY10 e on increase on re based upon enr \$1,000,000 ransfer to defer ice E savings from S Plan (SEP) initia i increase \$117,8 growth phase in Web d oria plan increase (9.5 % 6 hase in online ca	increase t that 0.00 ntals ollment red sustainable tives 814 for esigner to 10%)	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increa: No chi No chi 4% Ac PT fac increa:	FY 20 increase379M ion increase with ange fflation increa- tore based up- se ange ange dijustment culty reduction se in class siz RS increase (ange	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change When the change No change No change No change No change No change	FY 2013 e rease ction on increase on rent- ised upon enrollme ent eduction \$55,127 for	Cu 0%	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change Adjustment faculty reduction \$2 rease in class size	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries Benefits Contracted Services Supplies	Cut \$200, \$10 tuition 15% increase Reduce to \$430,900 maintenar \$500k FT Financial PT faculty enrollmen \$4,318 T3 \$4,000 T3 pcounseling increase increase No change	FY 2011 case 000 and scholarship ase in enrollmen in FY10 on increase on re based upon enr \$1,000,000 ransfer to defen ce E savings from S Plan (SEP) initia increase \$117,8 t growth phase in Web d ria plan increase (9.5 %) hase in online cas in Dual Enrollme	increase t that 0.00 ntals ollment red sustainable tives 814 for esigner to 10%)	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increa: No chi No chi 4% Ad PT fac increa: .5 ASI No chi No chi	FY 20 increase379M ion increase	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore be increase No change 4% Adjustme PT faculty re increase in circum control increase in Cir	FY 2013 e rease ction on increase on rent. ised upon enrollme ent duction \$55,127 fo	Cu 0%	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase tuition increase tuition increase tuition increase tuition increase thange final increase thange change Adjustment faculty reduction \$2 rease in class size thange change change change change	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries Benefits Contracted Services Supplies Fixed Charges	Cut \$200,0 \$10 tuition 15% incre occurred i No chang No inflatic Bookstore increase Reduce to \$430,900 i maintenan \$500k FT Financial PT faculty enrollmen \$4,318 T3 3% cafete .5 ASRS i \$600 T3 p counseling Increase i increase i increase i No chang No chang	FY 2011 ease 000 and scholarship ase in enrollmen in FY10 e on increase on re based upon enr \$1,000,000 ransfer to defer ice E savings from S Plan (SEP) initia i increase \$117,8 it growth phase in Web d ria plan increase (9.5 % hase in online ca in Dual Enrollme e	increase t that 0.00 ntals ollment red sustainable tives 814 for esigner to 10%)	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increas No chi No chi A% Ad PT fac increas .5 ASI No chi	FY 20 increase .379M ion	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore be increase No change 4% Adjustme PT faculty re increase in ci No change Increase in ci norease in ci norease in Li increase in Li increase No change No change No change No change	FY 2013 e rease ction on increase on rent. ised upon enrollme ent duction \$55,127 fo	Cu 0%	FY 2014 increase it \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change change Adjustment faculty reduction \$2 rease in class size change change change change change change	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries Benefits Contracted Services Supplies Fixed Charges Utilities & Communications	Cut \$200, \$10 tuition 15% incre cocurred i No change No inflatic Bookstore increase Reduce to \$430,900 maintenar \$500k FT Financial PT faculty enrollmen \$4,318 T3 3% cafete 5.5 ASRS i \$600 T3 p counseling Increase i increase i increase i increase No change No change No change No change No change counseling Increase i	FY 2011 ease 000 and scholarship ase in enrollmen in FY10 e on increase on re based upon enr \$1,000,000 ransfer to defer ice E savings from S Plan (SEP) initia i increase \$117,8 it growth phase in Web d ria plan increase (9.5 % hase in online ca in Dual Enrollme e	increase t that 0.00 ntals ollment red sustainable tives 814 for esigner to 10%) creer nt by tuition	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increa: No chi No chi 4% Ad PT fac increa: .5 ASI No chi No chi	FY 20 increase .379M ion	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore be increase No change 4% Adjustme PT faculty re increase in circum control increase in Cir	FY 2013 e rease ction on increase on rent. ised upon enrollme ent duction \$55,127 fo	Cu 0%	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase tuition increase tuition increase tuition increase tuition increase thange final increase thange change Adjustment faculty reduction \$2 rease in class size thange change change change change	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries Benefits Contracted Services Supplies Fixed Charges Utilities & Communications Student Related Expenses	Cut \$200, \$10 tuition 15% increase No inflatic Bookstore increase Reduce to \$430,900 in maintenan \$500k FT Financial PT faculty enrollmen \$4,318 T3 3% cafet .5 ASRS in counseling increase No chang No chang No chang No chang No chang Low increase Low in	FY 2011 ease 000 and scholarship ase in enrollmen n FY10 e on increase on re based upon enr \$1,000,000 E savings from S Plan (SEP) initia vincrease \$117,8 t growth phase in Web d ria plan ncrease (9.5 % hase in online ca n Dual Enrollme e e e e e ase in enrollmen n FY10	increase t that 0.00 ntals ollment red sustainable tives 814 for esigner to 10%) creer nt by tuition	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increa: No chi No chi A** A** A** PT fac increa: .5 ASI No chi No chi	FY 20 increase .379M ion increase owth lange flation increatore based up see lange light the second of the sec	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change No change Who change No change	FY 2013 e rease etion on increase on rent- ised upon enrollme ent eduction \$55,127 for ass size Dual Enrollment by	Cu 0%	FY 2014 increase it \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change change Adjustment faculty reduction \$2 rease in class size change change change change change change	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries Benefits Contracted Services Supplies Fixed Charges Utilities & Communications	Cut \$200,0 \$10 tuition 15% incre occurred i No chang No inflatic Bookstore increase Reduce to \$430,900 i maintenan \$500k FTI Financial PT faculty enrollmen \$4,318 T3 \$600 T3 p counseling increase i increase No chang No chang No chang No chang No chang 15% incre	FY 2011 ease 000 and scholarship ase in enrollmen in FY10 en increase on re based upon enr \$1,000,000 ransfer to deferre ce E savings from S Plan (SEP) initia i increase \$117,8 growth phase in Web d oria plan increase (9.5 % or hase in online ca in Dual Enrollmen in FY10 e	increase t that 0.00 ntals ollment red uustainable tives \$114 for esigner to 10%) reer nt by tuition	3.7% i Cut \$1 \$5 tuiti No gro No ch 2 2 % in Books increa: No ch No ch A#A A A A B A A B A A B A A A B A A	FY 20 increase .379M ion increase owth lange flation increatore based up see lange light the second of the sec	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change No change Who change No change	FY 2013 e rease etion on increase on rent- ised upon enrollme ent eduction \$55,127 for ass size Dual Enrollment by	Cu 0%	FY 2014 increase t \$300,000/(leaving soft total revenues) tuition increase tuition increase %) correction change % inflation increase okstore based upon rease change	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries Benefits Contracted Services Supplies Fixed Charges Utilities & Communications Student Related Expenses	Cut \$200,0 \$10 tuition 15% incree occurred i No chang No inflatic Bookstore increase Reduce to \$430,900 i maintenan \$500k FTI Financial PT faculty enrollmen \$4,318 T3 counseling Increase i increase No chang No chang No chang 15% incree occurred i	FY 2011 ease 000 and scholarship ase in enrollmen in FY10 e on increase on re based upon enr \$1,000,000 ransfer to defer ice E savings from S Plan (SEP) initia i increase \$117,8 it growth phase in Web d ria plan increase (9.5 % hase in online ca in Dual Enrollmen in FY10 e ase in enrollmen in FY10 e ase in enrollmen	increase t that 0.00 ntals ollment red uustainable tives \$114 for esigner to 10%) reer nt by tuition	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increas No chi	FY 20 increase	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inci (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change No change When the change No change No change No change No change No change Increase in Lincrease No change	FY 2013 e rease etion on increase on rent- ised upon enrollme ent duction \$55,127 for lass size Dual Enrollment by	Cu 0%	FY 2014 increase it \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries Benefits Contracted Services Supplies Fixed Charges Utilities & Communications Student Related Expenses Travel	Cut \$200.0 \$10 tuition 15% incre occurred i No chang No inflatic Bookstore increase Reduce to \$430,900 i maintenan \$500k FTI Financial! PT faculty enrollmen \$4,318 T3 3% cafete .5 ASRS i \$600 T3 p counseling Increase i increase No chang No chang No chang 15% incre occurred i No chang 15% incre occurred i	FY 2011 ease 000 and scholarship ase in enrollmen in FY10 e on increase on re based upon enr \$1,000,000 ransfer to defer ice E savings from S Plan (SEP) initia i increase \$117,8 it growth phase in Web d ria plan increase (9.5 % hase in online ca in Dual Enrollmen in FY10 e ase in enrollmen in FY10 e ase in enrollmen	increase t that 0.00 ntals ollment red sustainable tives 814 for esigner to 10%) reer int by tuition t that	3.7% i Cut \$1 \$5 tuiti No gro No chi 2 2 % in Books increa: No chi No chi A** A** A** PT fac increa: .5 ASI No chi No chi	FY 20 increase	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inc: (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change No change Who change No change	FY 2013 e rease etion on increase on rent- ised upon enrollme ent duction \$55,127 for lass size Dual Enrollment by	Cu 0%	FY 2014 increase t \$300,000/(leaving s of total revenues) tuition increase total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change	0.0325 e on rentals enrollment
Property Taxes State Appropriations Tuition & Fees Gifts, Grants & Contracts Investment Income Rental and Other Income Carry Forward Net Transfers to Other Funds Expenditures by Object Salaries Benefits Contracted Services Supplies Fixed Charges Utilities & Communications Student Related Expenses Travel	Cut \$200, \$10 tuition 15% incre occurred i No chang No inflatic Bookstore increase Reduce to \$430,900 i maintenan \$500k FTI Financial I PT faculty enrollmen \$4,318 T3 3% affet .5 ASRS i s600 T3 p counseling Increase No chang No chang No chang No chang I5% incre occurred i No chang I5% incre occurred i Reduce P \$100K, Ci	FY 2011 ease 000 and scholarship ase in enrollmen in FY10 e on increase on re based upon enr \$1,000,000 ransfer to defend ce E savings from S Plan (SEP) initia / increase \$117,8 growth phase in Web d ria plan increase (9.5 % hase in online ca 3 in Dual Enrollme e e e e ase in enrollmen in FY10 e ase in enrollmen in FY10	increase t that 0.00 ntals ollment red ustainable tives 814 for esigner to 10%) reer In the by tuition t that t that gency to \$1M and	3.7% i Cut \$1 \$5 tuiti No gro No ch 2 2 % in Books increa: No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch No ch	FY 20 increase379M ion increase379M ion increase	0.025 se on rentals on enrollment n \$69,858 for	2.6% increas No change \$5 tuition inci (.5 %) correct No change 3.2 % inflatic Bookstore basincrease No change No change When the change No change No change No change No change No change Increase in Lincrease No change	FY 2013 e rease etion on increase on rent- ised upon enrollme ent duction \$55,127 for lass size Dual Enrollment by	Cu 0%	FY 2014 increase it \$300,000/(leaving s of total revenues) tuition increase %) correction change % inflation increase okstore based upon rease change	0.0325 e on rentals enrollment

The General Fund has three principal sources of funding for operations: property taxes, state appropriations and student tuition and fees. The chart below depicts these three major revenue sources from the College's inception through the current fiscal year. The chart shows a steady increase in property tax revenues, which is in direct relation to the net assessed values of county property.

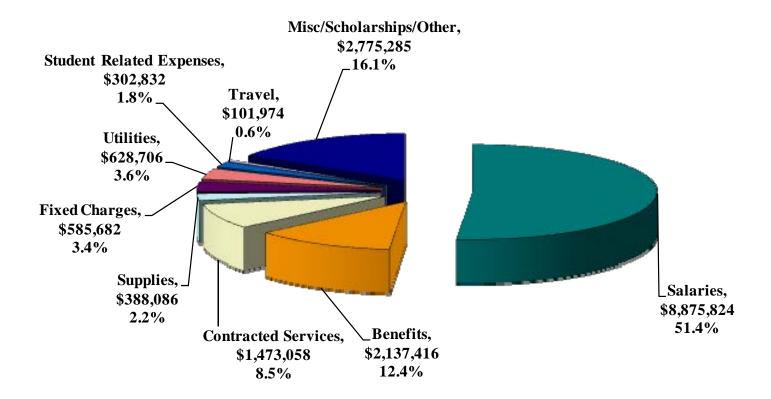
State appropriations is level at the onset due to a two-year lag in receiving enrollment growth revenues. The increase from FY95 to FY99 is representative of the remarkable growth of the District. From FY99 to FY02, funding was level. There is a decline from FY02 through FY04 due to significant funding cuts from the state. It should also be noted that there has been no correction to the funding formula from the state for declining revenues from previous years.

Tuition and fees increased from FY03 to FY06 and again from FY08 to FY11 primarily as a result of declining state appropriation. As state aid shrinks more of the cost is shifted to the student.



FY11 General Fund Revenues \$17,268,863

(net of transfers)



District Tax Levy

Each year, the District tax levy is calculated in accordance with Arizona Revised Statutes (A.R.S.) §42-17051. Assessed property values mainly fall into two tax levy categories: 1) property on the tax rolls in the current year and 2) newly completed construction being added to the rolls. The Arizona Constitution limits the increase in the District's tax levy on current assessed property to 2% per year. Tax assessments on new property are added to the levy by applying the tax rate derived from current assessed property to the new property.

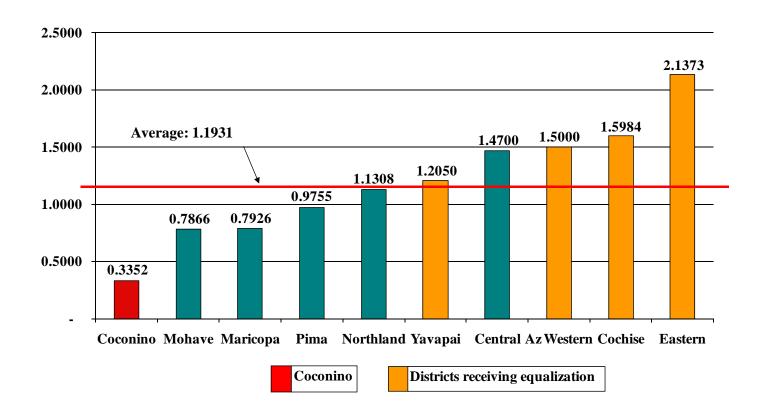
Tax Levy Limit A.R.S. §42-17051

Three Year Comparative Analysis

STATUTORY CALCULATION		FY08/09 (Tax Year 2008) ACTUAL	FY09/10 (Tax Year 2009) BUDGET		FY09/10 (Tax Year 2009) ESTIMATE	FY10/11 (Tax Year 2010) BUDGET
1) Maximum levy - prior tax year	\$	5,628,498	\$ 5,954,085		\$ 5,954,221	\$ 6,201,571
2) Maximum levy prior tax year multiplied by 102%		5,741,067	6,073,167		6,073,305	6,325,603
Assessed value for current tax year of all property subject to tax in the preceding year		1,627,622,668	1,802,668,140		1,802,668,140	1,886,872,414
Paragraph 3 divided by 100, then divide paragraph 2 by the resulting quotient; round to four decimal places	-	0.3527	0.3369		0.3369	26,880,711 0.3352
5) Assessed value of all property for current year		1,688,182,809	1,840,775,046		1,840,775,046	1,920,050,801
Paragraph 5 divided by 100 and multiplied by rate in para 4 equals maximum allowable primary property tax levy	•	5,954,221	6,201,571		6,201,571	6,436,010
7) Less any amounts pursuant to A.R.S. §42-17051 B. & C.						
8) Paragraph 6 minus paragraph 7 equals the allowable primary property tax levy		5,954,221	6,201,571	,	6,201,571	6,436,010
REVENUE PROJECTION ADJUSTMENT CALCULATION						
9) Actual/Estimated or Projected Collections (DS-B1535-4002)		6,054,102	6,189,200		6,222,135	6,307,300
10) Salt River Project/Other In-Lieu of Tax (DS-B1535-4004)		105,995	115,000		100,581	115,000
Purina government property lease excise Tax (in-lieu) and Parks on Federal lands (DS-B1535-11) 4005)		34,445	44,000		41,418	44,000
Total primary property tax/in-lieu revenue	\$	6,194,542	\$ 6,348,200		\$ 6,364,135	\$ 6,466,300

The following chart shows a comparison of how CCC's tax rate compares with other rural Arizona Community College Districts. Note that CCC's primary tax rate is nearly one-third of what the nearest community college district receives for operations.

Arizona Community College Property Tax Rate Comparison



State Aid for Maintenance and Operations

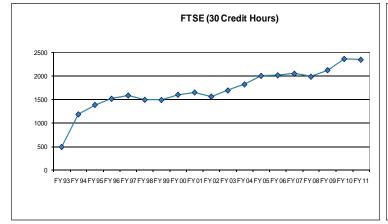
The community college system-wide appropriation for state aid is provided by A.R.S. §15-1466. The formula is based on two factors: 1) the current year as a base and 2) enrollment growth. During the past few years, tourism and other factors have continued to decline, thereby reducing state revenue as a whole.

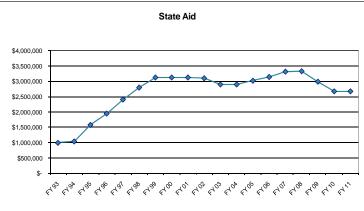
STATE APPROPRIATIONS REVENUE PROJECTIONS

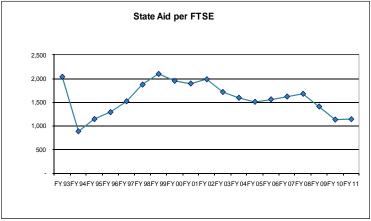
Three Year Comparative Analysis

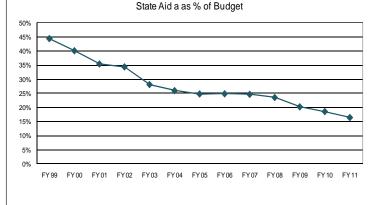
	Subject to legislative appropriation
1)	Base level (Prior year appropriation)
2)	Audited FTSE growth/(decline) from between the
	second and third most recent fiscal years
	Dual Enrollment FTSE
3)	Growth Factor = Prior year Arizona Community College's
	Total State Aid/Total Community College FTSE
4)	Total Growth Funding
	Subject to "Hold Harmless" clause for decline in FTSE
5)	Dual Enrollment Funding at 50%
	REVENUE PROJECTION
_,	ADJUSTMENT CALCULATION
	State Aid Cuts
6)	Growth Cuts

I	FY08/09 Actual	FY09/10 Adopted	FY09/10 Estimated		FY10/11 Projected
\$	3,334,600	\$ 3,245,400	\$ 2,994,270	\$	2,679,400
	2,052	1,988	1,988		2,127
	2,018	2,052	2,052		1,989
	34	(64)	(64)		138
					199
	1,015	-			786
	34,500	-			108,349
	-	-	-	ı	
	(340,330)	(377,727)	(314,870)		
	(34,500)				(108,349)
\$ 2	2,994,270	\$ 2,867,673	\$ 2,679,400	\$	2,679,400









Enrollments

The enrollment for CCC is computed based on 2,350 Full Time Student Equivalent (FTSE), one full-time student equals 15 credit hours per semester.

Tuition and Fees-Resident

In February of each year, the District Governing Board approves the College's tuition rates. The rate structure for residents is \$80 and a \$5 per credit hour technology fee to be allocated to the Plant fund to help cover the cost of technology.

Tuition and Fees-WUE

WUE is the Western Undergraduate Exchange, a program coordinated by the Western States and falls under the Western Interstate Commission for Higher Education (WICHE). Through WUE, students in western states may enroll in many two-year and four-year college programs at a reduced tuition level: 150 percent of the institution's regular in-state resident tuition. If the student is a legal resident of Alaska, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, North Dakota, Oregon, South Dakota, Utah, Washington or Wyoming then they are qualified for this program.

Tuition and Fees-Non-Resident

The College's policy concerning non-resident tuition is that the College will charge non-residents to cover their full cost of attending CCC since no property taxes or state aid is used to supplement our out-of-state students.

2010-2011 Tuition & Technology Fee (per Term)									
		Undergraduat	е						
		Exchange							
Hour(s)	<u>Resident</u>	<u>(WUE)</u>	Non-Resident						
1	\$85	\$125	\$285						
2	\$170	\$250	\$570						
3	\$255	\$375	\$855						
4	\$340	\$500	\$1,140						
5	\$425	\$625	\$1,425						
6	\$510	\$750	\$1,710						
7	\$595	\$875	\$1,995						
8	\$680	\$1,000	\$2,280						
9	\$765	\$1,125	\$2,565						
10	\$850	\$1,250	\$2,850						
11	\$935	\$1,375	\$3,135						
12	\$1,020	\$1,500	\$3,420						
13	\$1,105	\$1,625	\$3,705						
14	\$1,190	\$1,750	\$3,990						
15	\$1,275	\$1,875	\$4,275						

Out-of-District Reimbursement

Pursuant to A.R.S. §15-1469, unorganized counties (counties without an established community college district) provide for post-secondary education for their residents with community colleges in the state's organized counties. The present formula requires counties to pay operational costs minus state aid per FTSE for the district attended.

Fees

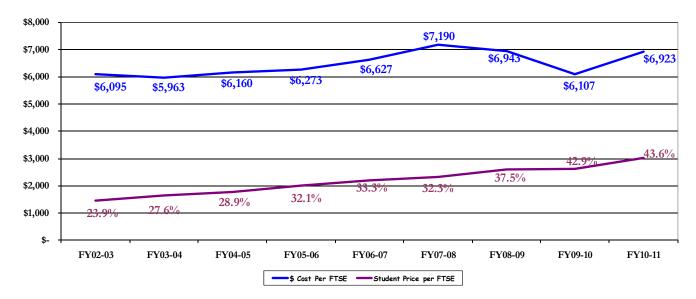
The District assesses fees to students in an effort to recoup actual direct costs for certain classes, activities and/or programs.

TUITION AND FEE REVENUE PROJECTIONS

Three-Year Comparative Analysis

STATUTORY CALCULATION	FY08/09 Actual	FY09/10 Adopted	FY09/10 Estimate	FY10/11 Projected
General Tuition (Resident Tuition) (DS-B1535-4210) Tuition received, but not part of FTSE Count 10-15 day Tuition received, but not part of FTSE Count after 5 day	\$ 3,809,480	\$ 3,901,600	\$ 4,333,900	\$ 4,775,475
Scholarship tuition (deducted from gen'l) (DS-B1535-4223)				158,625
Dual Enrollment (DS-B1535-4215)	421,278	424,800	421,900	485,000
Out-of-District Reimbursement - Unorganized counties pay (DS-B1535-4212) actual cost per FTSE (less state aid/FTSE) from prior year	227,047	168,500	168,500	194,623
Out-of-State Tuition (Non-resident Tuition) (DS-B1535-4211) SP7-508 requires a minimum of 80% cost per FTSE	179,346	239,500	240,100	276,100
Out-of-State Tuition (Non-resident Tuition) (DS-B1535-4214) SP7-508 requires a minimum of 80% cost per FTSE WUE	230,605	257,500	347,500	399,600
Fees (Parking, Transcripts, Graduation, ID, Testing, Etc.) (see below)	141,631	151,250	137,000	133,500
Class Fee Revenue	280,147	237,500	267,700	257,700
Class Fee amount to balance with fee projections Online course fee revenue (DS-B2308-4221)	67.085	43,200 85,925	105,560	45,100 105,000
Technology Fee (DS-B1530-4221)	112,806	115,900	125,600	130,000
				-
Community Enrichment Center (FS-B2197-4401)	92,371	146,670	80,000	110,700
Non-Credit Williams (WM-B2197-4401)	-	15,600	-	10,000
Non-Credit Page (PG-B2197-4401)	-	14,300	-	14,300
Total tuition and fee revenue	\$ 5,561,796	\$ 5,802,245	\$ 6,227,760	\$ 7,095,723

The graph below shows the cost per FTSE overtime and the students percentage share.



FY02-03 through FY08-09 are actual, FY09-10 are estimates and FY10-11 are budgeted

Historic Tuition Rates-Resident-Last 10 Fiscal Years

	PT St	tudents FT Students								
Fiscal	Per (Credit	(Annu	al-30 Credit	Increase (Decrease)					
Year	H	Hour		Hour		Hours)	Do	llars	Percent	
2001-02	\$	34	\$	1,020	\$	30	3.0%			
2002-03		37		1,110		90	8.8%			
2003-04 1		44		1,056		(54)	-4.9%			
2004-05		48		1,152		96	9.1%			
2005-06		56		1,344		192	16.7%			
2006-07		61		1,464		120	8.9%			
2007-08 2		65		1,690		226	15.4%			
2008-09 ³		75		1,970		280	16.6%			
2009-10		75		2,250		280	14.2%			
2010-11		85		2,550		300	13.3%			

⁽¹⁾ In fiscal year 2003-04, the District implemented a tuition plateau at 12-18 credit hours

⁽²⁾ The tuition plateau changed from 13-18 credit hours to 15-18 credit hours

⁽³⁾ In fiscal year 2008-09 a \$5 per credit hour technology fee was implemented that is not subject to the plateau

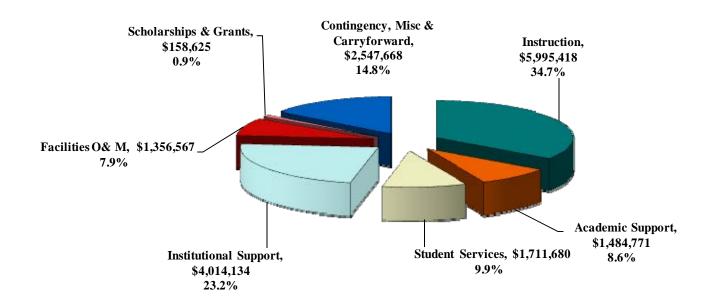
Other Revenue

Other revenues include private gifts, grants and contracts, investment income, tenant rentals, miscellaneous sources and carry forward.

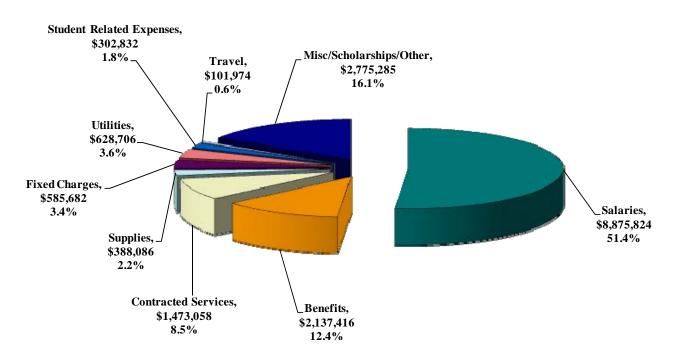
	FY08/09 ACTUAL	FY09/10 ADOPTED	FY09/10 ESTIMATE	FY10/11 BUDGET
Private Gifts, Grants & Contracts				
Foundation (Fundraising Svcs.)	\$ -	\$ -		\$ -
Foundation (SRP/other contributions)	,	^{\(\psi\)}		•
Foundation FMC Contribution (DS-B1535-4607)	111,299	100,000	100,000	100,000
City of Flagstaff	111,255	100,000	100,000	100,000
FUSD (Caviat) & AHEC for C.N.A. program	_ 1	1		_
Food Service (Commissions)	_	_		_
Contract Training	4,000	_ 1		
Continuing Ed-Page/Fredonia	- 1	_		_
Cisco Training (FS-B2105C-4609)	3,000	7,500	_	6,000
CAVIAT-indirect costs recoverd and skills class (DS-B1535-4218)	5,000	70,000	70,000	-
YMCA-Child Care		-	7 0,000	_
ADA Interpretive Services (DS-B3403A-4609)	8,345	9,800	14,219	14,219
City of Page	-	-	11,217	- 11,217
Total Private Gifts, Grants & Contracts	126,644	187,300	184,219	120,219
Investments	,	,	,	,
Investments (Interest on accounts at treasuries) (DS-B1535-4701)	411,090	330,000	279,000	275,000
Investment Recovery	-	-		-
Total Investments	411,090	330,000	279,000	275,000
Rental and Other Income				
Rental Income				
Tony's Barber Shop (Lease) (DS-B1535-4928)	6,453	6,710	6,689	6,710
Flagstaff Library (Lease) (DS-B1535-4928)	77,856	80,812	78,342	80,812
YMCA Lease	4,082	2,532	2,933	-
YMCA-Child Care	5,340	3,500	4,882	
Page-Historical Society (DS-B1535-4928)			7,880	7,000
Page Chamber			955	
Cell Tower (DS-B1535-4928)		30,000	30,000	30,000
Facility Usage (Misc. temporary) (DS-B1535-4927)	22,844	28,800	24,000	25,000
Total Rental Income	116,575	152,400	155,700	149,522
Other Income				
Surplus Property (DS-B1535-4905)	60	2,000	7,752	1,000
Parking Tickets (DS-B1535-4920)	17,878	28,000	21,000	20,000
Vending utility recovery (DS-B1535-4925)	4,566	4,500	4,500	4,950
Bookstore (Commissions) (DS-B1535-4825)	75,989	74,000	84,000	89,000
Misc (DS-B1535-4990)	1,778	4,000	4,489	2,000
Total Other Income	100,271	112,500	121,741	116,950
Total Rental and Other Income	216,846	264,900	277,441	266,472
Carry Forward	-	2,000,000		1,000,000
Reduction of fund balance or 20% txr from capital				
Transfers Out	(1,157,458)	(167,278)	(1,167,278)	(677,885)
Transfers In	682,095	43,602	360,602	43,602
Reduction in available revenue to other funds	-	- //	(22.1.5	- (22.4.2
Net Transfers	(475,363)	(123,676)	(806,676)	(634,283)
Total other revenue/transfers	279,217	2,658,524	(66,016)	1,027,408
AVMA VARAL TO TORROLLEGISTORS	217,211	2,030,324	(00,010)	1,027,400

Total estimated resources for the upcoming fiscal year establish the amount of total budgeted expenditures that can be supported for general operations. The major consideration underlying the development of proposed resource allocations was to maintain a comparable level of service and support, as well as provide for the continued development of the college.

FY11 General Fund Expenditures by Program Area \$17,268,863



FY11 General Fund Expenditures by Object Code



		2008-2009		2009-2010		2009-2010		2010-2011	Percent Change
		ACTUAL		BUDGET		ESTIMATED		BUDGET	FY10 to FY11
Revenues									
Property Taxes	\$	6,194,542	\$	6,348,200	\$	6,348,991	\$	6,466,300	1.9%
State Appropriations		2,994,270		2,867,673		2,679,400		2,679,400	-6.6%
Grants & Contracts		148,545		187,300		156,524		120,219	-35.8%
Tuition & Fees		5,469,451		5,625,675		6,156,523		6,960,755	23.7%
Community Enrichment Center		69,550		176,570		33,933		135,000	0.0%
Investment Income		411,090		330,000		278,161		275,000	-16.7%
Rental/Other		217,547		264,900		281,044		266,472	0.6%
Reserve/Carry Forward		=		2,000,000				1,000,000	-50.0%
Total Revenues	\$	15,504,993	\$	17,800,318	\$	15,934,576	\$	17,903,146	0.6%
Other financing sources (uses)									
Transfer In		682,095		43,602		364,574		43,602	0.0%
Transfer Out		(1,157,457)		(167,278)		(1,812,183)		(677,885)	305.2%
Total other financing sources (uses)		(475,362)		(123,676)		(1,447,609)		(634,283)	412.9%
Total Revenues and Transfers		15,029,632	\$	17,676,642	\$	14,486,967		17,268,863	-2.3%
Expenditures by Program									
Current:									
Instruction		5,974,981		6,127,451		5,905,222		5,995,418	-2.2%
Academic Support		1,760,565		1,726,378		1,542,967		1,484,771	-14.0%
Student Services		1,517,381		1,570,142		1,517,999		1,711,680	9.0%
Institutional Support		3,996,429		4,036,701		3,877,049		4,014,134	-0.6%
Facilities Operation & Maintenance		1,416,044		1,393,191		1,375,534		1,356,567	-2.6%
Scholarships		101,271		101,375		96,055		158,625	56.5%
Contingency				2,721,404				2,547,668	-6.4%
Total Expenditures	\$	14,766,672	\$	17,676,642	\$	14,314,825	\$	17,268,863	-2.3%
Expenditures by Object									
Current:									
Personnel Services		11,094,512		11,271,947		10,748,789		11,013,240	-2.3%
Contractual Services		1,523,316		1,401,886		1,544,124		1,473,058	5.1%
Supplies		476,169		393,333		397,908		388,086	-1.3%
Student Related Expenses		229,864		280,737		229,721		302,832	7.9%
Fixed Charges		607,240		578,481		628,674		585,682	1.2%
Utilities		595,738		631,481		546,963		628,706	-0.4%
Travel		64,035		92,001		64,110		101,974	10.8%
Contingency		-		2,721,404		-		2,447,666	-10.1%
Misc/Scholarships/Other		175,807		305,372		154,535		327,619	7.3%
Total Expenditures	\$	14,766,672	\$	17,676,642	\$	14,314,825	\$	17,268,863	-2.3%
Excess of revenues and other sources									
over/(under) expenditures	\$	262,960	\$	-	\$	172,142	\$	-	0.0%
Beginning fund balance July 1				<u> </u>					
designated for future spending		4,606,422		4,869,382	•	4,869,382		5,041,524	3.5%
Ending fund balance June 30		4,869,382	ľ	4,869,382		5,041,524		5,041,524	3.5%
Net change in fund balance	\$	262,960	\$		\$	172,142	\$		0.0%
Het shange in fana balanes	Ψ	202,300	Ψ		Ψ	112,142	Ψ		0.0 /0

2009-2010 estimates are preliminary. Final audited results will be available in October 2010.

Restricted Funds

Restricted Funds are funds regulated by the sponsoring agency and include the programs listed below.

Adult Education (AED)

The Federal Workforce Investment Act (WIA) and the state of Arizona provide Adult Education (ADE) funding to CCC to serve county residents 16 years and older or who are not legally required to be in school and who do not have a high school diploma. The purpose of the services provided is to achieve several ends for this large, underserved population: help them get or keep a job by offering instruction in basic workplace skills; provide GED preparation classes; provide English language instruction; provide Citizenship preparation classes.

Carl Perkins Basic Grant

The Carl Perkins Basic Grant provides funding to improve vocational educational programs and the assessment, retention and completion of special population students in these programs. The grant provides students with career exploration and planning services, academic advising, referrals and support to eligible students. This is especially for those who are academically and/or economically disadvantaged, limited in English proficiency, have a disability or are pursuing a non-traditional degree for their gender. The grant also funds learning assistance, assistive technology, faculty training and technology upgrades district-wide.

Financial Aid

Student financial aid consists of student grants (SEOG, LEAP, PELL), Federal Work Study (FWS), administrative overhead and scholarships funded by federal, state and local governments, as well as other public and private sources. The financial aid department has developed procedures to verify eligibility and coordinate aid awards to ensure that any one recipient does not receive aid in excess of prescribed limits. It also follows guidelines for ensuring that federal programs are in compliance with regulations.

Small Business Development Center (SBDC)

The purpose of the Small Business Development Center (SBDC) is to provide one-on-one counseling, targeted training and innovative information resources to the Coconino County business community.

Tech Prep

Tech Prep's mission is to provide a sequenced, integrated program of academic and occupational studies to prepare students for entry-level or advanced-level positions in a highly technical workforce. CCC has a four-plus-two (4+2) articulation agreement with the County's school districts and alternative high schools. Articulations reduce duplication of needed courses in programs that enable students to attain a certificate or associate's degree. The Tech Prep program provides support services to students at all levels and collaborates with business/industry for workplace learning experiences.

Workforce Development (Prop 301)

Workforce Development is primarily funded through a 0.6% sales tax initiative (Proposition 301) approved by Arizona voters in 2002. Coconino Community College funds a variety of its instructional programs at the Fourth Street Campus within this fund, which includes general instruction, nursing, Cisco academy, construction trades and other vocational/technical programs.

Restricted Funds

	2008-2009	2009-2010	2009-2010	2010-2011	Percent Change
	ACTUAL	BUDGET	ESTIMATED	BUDGET	FY10 to FY11
Revenues					
Tuition & Fees	\$ 4,473	\$ -	\$ 59	\$ =	\$ -
Grants & Contracts	4,889,810	5,216,645	6,620,452	5,664,918	8.6%
Total Revenues	\$ 4,894,282	\$ 5,216,645	\$ 6,620,511	\$ 5,664,918	8.6%
Other financing sources (uses)					
Transfer In	402,237	93,349	368,363	88,706	
Transfer Out - Non-Mandatory	(1,018,810)	(43,602)	(669,014)	(43,602)	
Total other financing sources (uses)	(616,573)	49,747	(300,651)	45,104	-9.3%
Total Revenues and Transfers	\$ 4,277,710	\$ 5,266,392	\$ 6,319,860	\$ 5,710,022	8.4%
Expenditures by Program					
Current:					
Instruction	1,006,179	934,173	862,083	1,034,038	10.7%
Public Service	139,234	139,785	168,732	198,549	42.0%
Academic Support	591,205	70,676	93,002	18,550	-73.8%
Student Services	179,076	94,565	185,821	241,490	155.4%
Institutional Support	2,798	1,502,662	3,214	2,662	-99.8%
Scholarships & Grants	2,359,218	2,524,531	5,007,008	4,214,733	67.0%
Total Expenditures	\$ 4,277,710	\$ 5,266,392	\$ 6,319,860	\$ 5,710,022	8.4%
Expenditures by Object					
Current:					
Personnel Services	1,289,861	1,216,194	1,034,486	1,249,852	2.8%
Contractual Services	86,055	57,538	40,151	63,298	10.0%
Supplies	158,421	75,577	125,823	116,735	54.5%
Fixed Charges	149,524	19,629	6,079	16,350	-16.7%
Utilities	67,958	25,407	21,127	7,386	-70.9%
Travel	57,677	26,150	63,861	32,668	24.9%
Contingency/Miscellaneous/Other	-	1,349,164	1,007	8,595	-99.4%
Scholarships	2,360,322	2,496,733	5,008,113	4,215,138	68.8%
Capital Equipment	106,784	-	19,212	-	#DIV/0!
Total Expenditures	\$ 4,277,710	\$ 5,266,392	\$ 6,319,860	\$ 5,710,022	8.4%
Excess of revenues and other sources					
over/(under) expenditures	\$ -	\$ -	-	\$ -	
Beginning fund balance July 1					
designated for future spending	-	-	-	-	-
Ending fund balance June 30	-	-	-	-	
Net change in fund balance	\$ -	\$ -	\$ -	\$ -	0.0%

2009-2010 estimates are preliminary. Final audited results will be available in October 2010.

Auxiliary Enterprise Funds

The Auxiliary Enterprises fund accounts for transactions of substantially self-supporting activities that provide services for the community, students, faculty and staff. Auxiliary Fund revenues and expenditures are adjusted each year to ensure that expenditures equal revenues and fund balance available.

Vending Services

Vending Services account for the vending machine revenues at all campuses. The student vending account funds expenditures related to student programs and clubs such as Phi Theta Kappa and the Art and Dance Clubs. The employee vending account primarily funds the purchase of employee shirts given to each new permanent employee to help promote the values of the college, employee recognition activities and a spring barbeque and winter holiday celebration. At the end of the year, any fund balance remaining in these funds will remain within each fund be used or carried forward into subsequent fiscal years.

Other Revenue

Other revenue and miscellaneous expenditures consist primarily of calculator rentals and teaching and learning workshops. Any fund balance at the end of the year in these funds will remain for use in subsequent fiscal years.

- The math department at both Flagstaff and Page campuses rent calculators to students that require them for advanced calculus and other courses. A nominal fee pays for the replacement of the calculators and batteries.
- The English department at the Flagstaff campuses rent electronic dictionaries to students for use in English courses. A nominal fee pays for the replacement of these devices.
- The teaching and learning center conducts a workshop or two annually that is open to students, staff, community, as well as other educators throughout the state.

	2008-2009	2009 2009-2010 2009-2010			2010-2011	Percent Change	
	ACTUAL		BUDGET		ESTIMATED	BUDGET	FY10 to FY11
Revenues							
Sales & Services	\$ 23,919	\$	29,396	\$	26,482	\$ 29,396	0.0%
Reserve/Carry Forward	-		1,000		-	=	-100.0%
Total Revenues	\$ 23,919	\$	30,396	\$	26,482	\$ 29,396	-3.3%
Other financing sources (uses)							
Transfer In	12,000		12,000		12,000	12,000	0.0%
Transfer Out - Non-Mandatory	-		-		-	=	
Total other financing sources (uses)	12,000		12,000		12,000	12,000	0.0%
Total Revenues and Transfers	35,919	\$	42,396	\$	38,482	41,396	-2.4%
Expenditures by Program							
Current:							
Auxiliary Enterprises	19,628		42,396		24,578	41,396	-2.4%
Total Expenditures	\$ 19,628	\$	42,396	\$	24,578	\$ 41,396	-2.4%
Expenditures by Object							
Current:							
Personnel Services	-		3,249		-	-	-100.0%
Contractual Services	2,673		7,800		2,752	10,000	28.2%
Supplies	15,501		26,997		21,292	26,946	-0.2%
Fixed Charges	225		225		245	125	-44.4%
Utilities	216		500		120	700	40.0%
Travel	1,014		3,625		170	3,625	0.0%
Total Expenditures	\$ 19,628	\$	42,396	\$	24,578	\$ 41,396	-2.4%
Excess of revenues and other sources							
over/(under) expenditures	\$ 16,291	\$	•	\$	13,904	\$ -	0.0%
Beginning fund balance July 1	_						
designated for future spending	19,846		36,137		36,137	50,041	38.5%
Ending fund balance June 30	36,137		36,137		50,041	50,041	38.5%
Net change in fund balance	\$ 16,291	\$	-	\$	13,904	\$ -	0.0%

2009-2010 estimates are preliminary. Final audited results will be available in October 2010.

Auxiliary Enterprise Funds

This page intentionally left blank.

Plant Funds consist of the Unexpended Plant Fund, Retirement of Indebtedness Fund and the Investment in Plant Fund. These funds account for the District's capital transactions relating to the investment in plant assets. Revenues available for capital outlay consist primarily of planned reserve of fund balance. In addition, there are long-term financing options available for capital projects such as revenue bonds, certificates of participation or general obligation bonds. Project financing is selected on a best alternative basis given the type of project and the feasibility of funding.

The **Unexpended Plant Fund** consists of all expenditures during the current year for capital assets. The budgeted expenses include facility improvements, improvements other than buildings and equipment. The College's goal is to have on reserve a 180-day fund (in both general fund and plant fund). Currently, there is nearly \$2.8M set aside for this purpose in the plant fund, which equals about 64 days.

The **Retirement of Indebtedness Fund** budget reflects the College's funding requirements for long-term debt financing for the current year. Currently, the College has two long-term debt agreements, 1) General Obligation Refunding Bonds, Series 2009 (see below for further discussion) and 2) a third-party financing contract for the purchase of Lanier copiers.

The **Investment in Plant Fund** accounts for all property, buildings and equipment of the District net of depreciation as required by GASB 35.

General Obligation Bonds were issued in January 1999 and are secured by the full faith and credit of the District through its power to tax. In order for bonds to be issued, voter authorization must be obtained. Debt service (payment of principal and interest) is to be paid from the proceeds of ad valorem taxes (i.e., secondary property taxes based upon the value of the property). Voters of Coconino County approved \$25 million in general obligation bond authority on November 4, 1997 to support the District's capital initiatives. The College issued GO Refunding Bonds, Series 2009 at an estimated tax savings to taxpayers of nearly \$100,000 per year for 10 years (expiring in 2019).

FY2011 Capital Initiatives – the capital expenditure project amounts that are planned for the upcoming year consist of parking lot replacement at the Fourth street campus. Operating impacts to the General Fund are estimated to be minimal.

Additionally, included in capital expenditures is the computer replacement program that is funded by the technology fee (set by the DGB every February) and the repair and replacement fund for several instructional departments to help cover the costs of replacing and/or repairing expensive equipment.

Unexpended Plant

Revenues
State Appropriations
Tuition & Fees
Carry Forward
Total Revenues
Other financing sources (uses)
Transfer In
Transfer Out - Non-Mandatory
Total other financing sources (uses)
Total Revenues and Transfers
Expenditures by Program
Current:
Facilities Operation & Maintenance
Total Expenditures
Expenditures by Object
Current:
Supplies
Improvements Other than Buildings
Carry Forward
Capital Equipment
Total Expenditures
Excess of revenues and other sources
over/(under) expenditures
Beginning fund balance July 1
designated for future spending
Ending fund balance June 30
Net change in fund balance

2008-2009	2009-2010	2009-2010	2010-2011	Percent Change
ACTUAL	BUDGET	ESTIMATED	BUDGET	FY10 to FY11
\$ -	\$ -	\$ -	\$ -	0.0%
185,125	173,774	199,469	189,540	9.1%
	\$ -		316,170	0.0%
\$ 185,125	\$ 173,774	\$ 199,469	\$ 505,710	191.0%
1,044,506	26,500	1,026,500	541,750	1944.3%
(70,433)	(69,750)	(69,750)	(69,750)	0.0%
974,073	(43,250)	956,750	472,000	1191.3%
\$ 1,159,198	\$ 130,524	\$ 1,156,219	\$ 977,710	649.1%
312,342	1,254,024	950,291	977,710	-22.0%
\$ 312,342	\$ 1,254,024	\$ 950,291	\$ 977,710	-22.0%
-		4,905		0.0%
129,646	150,000	255,838	457,920	205.3%
	1,000,000	-	400,000	-60.0%
182,696	104,024	689,548	119,790	15.2%
\$ 312,342	\$ 1,254,024	\$ 950,291	\$ 977,710	-22.0%
	_			
\$ 846,856	\$ (1,123,500)	\$ 205,928	\$ -	-100.0%
	_			
3,539,083	4,385,939	4,385,939	4,591,868	4.7%
4,385,939	3,262,439	4,591,868	4,591,868	40.7%
\$ 846,856	\$ (1,123,500)	\$ 205,928	\$ -	-100.0%

Retirement of Indebtedness

Revenues
Property Taxes
Total Revenues
Other financing sources (uses)
Transfer In
Transfer Out - Non-Mandatory
Total other financing sources (uses)
Total Revenues and Transfers
Expenditures by Program
Current:
Retirement of Indebtedness
Total Expenditures
Expenditures by Object
Current:
Miscellaneous
Retirement of Indebtedness
Total Expenditures
Excess of revenues and other sources
over/(under) expenditures
Beginning fund balance July 1
designated for future spending
Ending fund balance June 30
Net change in fund balance

2008-2009	2009-2010		2009-2010	2010-2011	Percent Change
ACTUAL	BUDGET		ESTIMATED	BUDGET	FY10 to FY11
\$ 2,061,105	\$ 1,935,150	\$	1,992,104	\$ 1,962,851	1.4%
\$ 2,061,105	\$ 1,935,150	\$	1,992,104	\$ 1,962,851	1.4%
483,401	105,179		105,179	105,179	0.0%
				-	0.0%
483,401	105,179		105,179	105,179	0.0%
\$ 2,544,506	\$ 2,040,329	\$	2,097,283	\$ 2,068,030	1.4%
2,640,915	1,970,579		1,970,579	1,998,280	1.4%
\$ 2,640,915	\$ 1,970,579	\$	1,970,579	\$ 1,998,280	1.4%
-	575,366		-	548,067	-4.7%
2,640,915	1,395,213		1,970,579	1,450,213	3.9%
\$ 2,640,915	\$ 1,970,579	\$	1,970,579	\$ 1,998,280	1.4%
\$ (96,409)	\$ 69,750	\$	126,704	\$ 69,750	0.0%
	•				
363,745	267,336	•	267,336	394,041	47.4%
267,336	337,086		394,041	463,791	37.6%
\$ (96,409)	\$ 69,750	\$	126,704	\$ 69,750	0.0%

General Obligation Refunding Bonds

\$17,135,000 , Series 2009

Debt Repayment Schedule - Flat Debt Tax Rate Structure

Fiscal					Total Debt				
Year	The Bo	nds			Service	Secondary Net	Derive	d Tax Rate	Outstanding
June 30	Principle	Interest (a)	R	Requirement	Assessed Valuation (b)	per \$	100 NAV	Principal
2009	\$ 235,000	\$ 154,89	0	\$	2,018,014	2,057,478,154	\$	0.0981	16,900,000
2010	1,365,000	570,15	0		1,935,150	2,155,851,009		0.0898	15,535,000
2011	1,420,000	542,85	0		1,962,851	2,083,915,983		0.0942	14,115,000
2012	1,485,000	510,90	0		1,995,901	2,000,559,344		0.0998	12,630,000
2013	1,545,000	477,48	8		2,022,488	2,020,564,937		0.1001	11,085,000
2014	1,620,000	438,86	3		2,058,863	2,040,770,586		0.1009	9,465,000
2015	1,690,000	394,31	3		2,084,313	2,061,178,292		0.1011	7,775,000
2016	1,785,000	332,41	3		2,117,413	2,081,790,075		0.1017	5,990,000
2017	1,885,000	266,22	5	7	2,151,226	2,102,607,976		0.1023	4,105,000
2018	1,985,000	200,25	0		2,185,250	2,123,634,056		0.1029	2,120,000
2019	2,120,000	106,00	0_		2,226,000	2,144,870,396		0.1038	-
Totals	\$ 17,135,000	\$ 3,994,34	2	\$	22,757,469	_	\$	0.0547	Avg.

^a The first interest payment date on the Bonds is July 1, 2009

b Secondary Net Assessed Valuation for 2011 is based on figures from the County Assessor 2/19/2010 Future years' NAV is based on 4% decline for FY2012, and 1% annual growth for 2013-2019

This page intentionally left blank.

Adopted Budget Schedule A Summary of Budget Data

									From	rease/(Decrease) m Budget 2009-10 p Budget 2010-11		
			Budget 2009-10			Budget 2010-11			Amount		%	
I.	CURRENT GENERAL AND PLANT FUNDS	-		L.			<u>.</u>	•				
	A. Expenditures:											
	Current General Fund	\$	17,676,642	_	\$_	17,268,863	_	\$_	(407,779)	_	-2.3%	
	Unexpended Plant Fund		1,254,024	_		977,710	_		(276,314)	_	-22.0%	
	Retirement of Indebtedness Plant Fund		1,970,579	_		1,998,280	_		27,701	_	1.4%	
	TOTAL	\$	20,901,245	=	\$_	20,244,853	=	\$ <u>_</u>	(656,392)	=	-3.1%	
	B. Expenditures Per FTSE:											
	Current General Fund	\$	8,035	/FTSE	\$	7,348	/FTSE	\$_	(687)	/FTSE	-8.5%	
	Unexpended Plant Fund	\$	570	/FTSE	\$	416	/FTSE	\$	(154)	/FTSE	-27.0%	
II.	EXPENDITURE LIMITATIONS						FISC	ALY	EAR 2009-10	\$	14,146,598	
							FISC	ALY	EAR 2010-11	\$	16,298,901	
III.	AMOUNT RECEIVED FROM PRIMARY PROPERTY	Y TA	XES IN FISCAI	L YEAR	2009-	10 IN EXCESS	OF THE	MAXII	MUM			
	ALLOWABLE AMOUNT AS CALCULATED PURS	SUAN	IT TO A.R.S.	§42-170	51					\$		
IV.	MAXIMUM ALLOWABLE PRIMARY PROPERTY 1	ΓΑΧΙ	LEVY FOR FIS	CAL YE	AR 20	10-11 PURSU	IANT TO					
	A.R.S. §42-17051									\$	6,436,010	

V. SUMMARY OF PRIMARY AND SECONDARY PROPERTY TAX LEVIES AND RATES:

						To Budge		
		Budget 2009-10		Budget 2010-11		Amount	%	
A. Amount Levied:					_			
Primary Tax Levy	\$_	6,201,571	\$_	6,436,010	\$_	234,439	3.8%	
Secondary Tax Levy		1,935,150		1,962,851		27,701	1.4%	
TOTAL PROPERTY TAX LEVY	\$	8,136,721	\$_	8,398,861	\$_	262,140	3.2%	
B. Rates Per \$100 Net Assessed Valuation:								
Primary Tax Rate	\$	0.3369	\$_	0.3352	\$	-0.0017	-0.5%	
Secondary Tax Rate		0.0898		0.0942		0.0044	4.9%	
TOTAL PROPERTY TAX RATE	\$	0.4267	\$	0.4294	\$	0.0027	0.6%	

Increase/(Decrease) From Budget 2009-10

Adopted Budget Schedule B (1 of 2) Current General Fund-Revenues & Other Additions

				Increase/(Dec From Budget To Budget 20	2009-10
REVENUES AND OTHER ADDITIONS BY SOURCE	Estimated Actual 2009-10	Budget 2009-10	Budget 2010-11	Amount	%
PROPERTY TAXES					
Primary Tax Levy	\$ 6,223,645	\$ 6,201,571	\$ 6,436,010	\$ 234,439	3.8%
In-lieu	148,457	146,629	30,290	(116,339)	-79.3%
Subtotal	\$6,372,102	\$ 6,348,200	\$6,466,300_	\$118,100	1.9%
STATE APPROPRIATIONS					
Maintenance Support	2,679,400	2,867,673	2,679,400	(188,273)	-6.6%
Equalization Aid					
Subtotal	\$ 2,679,400	\$ 2,867,673	\$2,679,400	\$ (188,273)	-6.6%
GIFTS, GRANTS, AND CONTRACTS Government Grants and Contracts Indirect Costs Recovered					
Private Gifts, Grants, and Contracts	129,000	187,300	120,219	(67,081)	-35.8%
Subtotal	\$ 129,000	\$ 187,300	\$ 120,219	\$ (67,081)	-35.8%
TUITION, REGISTRATION, AND STUDENT FEES General Tuition	4,333,980	3,901,600	4,934,100	1,032,500	26.5%
Dual Enrollment	437,555	424,800	485,000	60,200	14.2%
Out-of-District Tuition	168,500	168,500	194,623	26,123	15.5%
Out-of-State Tuition	587,600	497,000	675,700	178,700	36.0%
Student Fees	680,763	633,775	671,332	37,557	5.9%
Corporate & Community Learning Tuition and Fee Remissions or Waivers	90,505	176,570	135,000	(41,570)	-23.5%
Subtotal	\$ 6,298,903	\$ 5.802.245	\$ 7,095,755	\$ 1,293,510	22.3%
	0,230,303	5,002,243	Ψ	Ψ1,293,310	22.376
OTHER SOURCES					
Investment Income Other	279,000	330,000	275,000	(55,000)	-16.7%
Subtotal	281,135	\$ 264,900 \$ 594,900	\$ 266,472 \$ 541,472	1,572 \$ (53,428)	<u>0.6%</u> -9.0%
Total Revenues and Other Additions	\$ 560,135 \$ 16,039,540	\$ 15,800,318	\$ 16,903,146	\$ <u>(53,428)</u> \$ 1,102,828	7.0%
UNRESTRICTED GENERAL FUND BALANCE	\$	\$ 2,000,000	\$ 1,000,000	\$ (1,000,000)	-50.0%
AT JULY 1, APPLIED TO BUDGET	Φ	\$ 2,000,000	Ψ 1,000,000	φ (1,000,000)	-50.0 %
TRANSFERS IN/(OUT) Transfer Out					
Restricted Funds	(64,706)	(93,349)	(88,706)	4,643	-5.0%
Auxiliary Plant (Art, copier & Library) R&R fund	(12,000)	(12,000)	(12,000)	(515.050)	
Subtoal TO	(1,451,358) (1,528,064)	(61,929) (167,278)	(577,179) (677,885)	(515,250) (510,607)	832.0% 305.2%
Transfer In	(1,328,004)	(107,278)	(677,883)	(510,007)	303.2 //
Unexpended Plant Fund	317,000				
Indirects (Tech Prep/Basic)	17,268	17,268	17,268		
Indirects (ADE)	14,550	14,550	14,550		
Indirects (FWS & SEOG)	11,784	11,784	11,784		
Subtoal TI	360,602	43,602	43,602	(=10.00=)	440.00:
Net Transfers	(1,167,462)	(123,676)	(634,283)	(510,607)	412.9%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES	\$14,872,078	\$17,676,642	\$17,268,863	\$ (407,779)	-2.3%

Adopted Budget Schedule B (2 of 2) Current General Fund-Revenues & Other Additions

	UN	RESTRICTED GENERAL FUND BALANCE AT JULY 1, 2010	\$ 4,796,319
Less:	Governing Board Designations		
	Reserves	\$3,796,319	
	Other Amounts Unavailable to Financ Expenditures of the Budget Year	e	
	Subtotal		\$ 3,796,319
Add:	Amounts Not Expected to be Expende in the Budget Year	ed	
	Subtotal		\$
	UNRESTRICTED GENERAL	. FUND BALANCE AT JULY 1, 2010. APPLIED TO BUDGET	\$ 1.000.000

Adopted Budget Schedule C Plant Funds-Revenues & Other Additions

Increase/(Decrease)

								From Budget To Budget 2	2009-10
		stimated Actual		Budget		Budget			
REVENUES AND OTHER ADDITIONS BY SOURCE		2009-10		2009-10		2010-11		Amount	%
UNEXPENDED PLANT FUND State Appropriations: Capital Support (FTSE @ \$each) Investment Income Proceeds from Sale of Bonds Technology Fee	\$	400 400	\$ \$	470.774	\$	189,540		15,766	
Total Revenues and Other Additions	\$	199,188 199,188	\$	173,774 173,774	\$	189,540	\$	15,766	9.1% 9.1%
RESTRICTED FUND BALANCE AT JULY 1	<u>*</u>	3,539,083		3,543,726		4,173,935		630,209	17.8%
TRANSFERS IN(OUT) Transfer In - r&r funds Transfer Out to debt service	_	1,196,500 (69,750)	_	26,500 (69,750)	<u></u>	541,750 (69,750)	_	515,250	1944.3%
Less: Amounts accumulated for future capital acquisitions		(3,415,583)		(2,420,226)		(3,857,765)		(1,437,539)	59.4%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES - UNEXPENDED PLANT FUND	\$	1,449,438	\$	1,254,024	\$	977,710	\$	(276,314)	-22.0%
RETIREMENT OF INDEBTEDNESS PLANT FUND Sources for payment of principal and interest on general obligation bonds Secondary Tax Levy Other (Identify)		2,024,150		1,935,150		1,962,851		27,701	1.4%
Total Revenues and Other Additions	\$	2,024,150	\$	1,935,150	\$	1,962,851	\$	27,701	1.4%
FUND BALANCE AT JULY 1 RESTRICTED FOR RETIREMENT OF GENERAL OBLIGATION BONDS									
TRANSFERS IN/(OUT)									
			_				_		
Less: Amounts restricted for future debt service requirements									
TOTAL AMOUNT AVAILABLE FOR RETIREMENT OF GENERAL OBLIGATION BONDS	\$	2,024,150	\$	1,935,150	\$	1,962,851	\$	27,701	1.4%
Sources for payment of principal and interest on revenue bonds (Identify)									
Total Revenues and Other Additions	\$		\$		\$		\$		
FUND BALANCE AT JULY 1 RESTRICTED FOR RETIREMENT OF REVENUE BONDS									
TRANSFERS IN/(OUT)									
			_		_		_		
Less: Amounts restricted for future debt service requirements									
TOTAL AMOUNT AVAILABLE FOR RETIREMENT OF REVENUE BONDS	\$		\$		\$		\$		
Sources for payment of principal and interest on other long-term debt (Identify)									
Total Revenues and Other Additions	\$		\$		\$		\$		
FUND BALANCE AT JULY 1 RESTRICTED FOR RETIREMENT OF OTHER LONG-TERM DEBT		(267,336)		(139,500)		(267,336)		(127,836)	91.6%
TRANSFERS IN(OUT)		60.750		60.750		60.750			
HP lease purchase pay back Copier lease purchase		69,750 35,429		69,750 35,429		69,750 35,429	_		
Less: Amounts restricted for future debt service requirements		205,349		69,750		197,586		127,836	183.3%
TOTAL AMOUNT AVAILABLE FOR RETIREMENT OF OTHER LONG-TERM DEBT	\$	43,192	\$	35,429	\$	35,429	\$		
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES- RETIREMENT OF INDEBTEDNESS PLANT FUND	\$	2,067,342	\$	1,970,579	\$	1,998,280	\$	27,701	1.4%

Adopted Budget Schedule D General Fund & Plant Funds-Expenditures & Other Deductions

								Increase/(Decrease) From Budget 2009-10 To Budget 2010-11	
		Estimated Actual 2009-10		Budget 2009-10		Budget 2010-11		Amount	%
CURRENT GENERAL FUND									
Instruction Public Service	\$	6,095,252	\$	6,127,451	\$	5,995,418	\$	(132,033)	-2.2%
Academic Support		1.638.709	_	1.726.378	_	1.484.771		(241.607)	-14.0%
Student Services		1,527,854		1,720,378	-	1,711,680		141,538	9.0%
Institutional Support (Administration)	_	4.192.757		4.036.701	,	4.014.134	_	(22,567)	-0.6%
Operation and Maintenance of Plant		1,391,694	_	1,393,191	,	1,356,567		(36,624)	-2.6%
Scholarships		98.875	_	101,375	•	158.625	_	57,250	56.5%
Contingency	_			2,721,404		2,547,668		(173,736)	-6.4%
TOTAL EXPENDITURES AND OTHER DEDUCTIONS									
OF CURRENT GENERAL FUND	\$	14,945,141	\$	17,676,642	\$	17,268,863	\$	(407,779)	-2.3%
PLANT FUNDS: UNEXPENDED PLANT FUND Land Buildings Improvements Other Than Buildings Equipment Library Books Museum and Art Collections Construction in Progress Contingency Retirement of Indebtedness - Capital Leases and Installment Purchases Interest on Indebtedness - Capital Leases and Installment Purchases	\$	388,678 425,909	\$	150,000 104,024 1,000,000	\$	457,920 119,790 400,000	\$	307,920 15,766 (600,000)	205.3% 15.2% -60.0%
TOTAL EXPENDITURES AND OTHER DEDUCTIONS OF UNEXPENDED PLANT FUND	\$	814,587	\$	1,254,024	\$	977,710	\$	(276,314)	-22.0%
RETIREMENT OF INDEBTEDNESS PLANT FUND							-		
Retirement of Indebtedness - General Obligation Bonds	2	4 404 700	e.	4 205 000	\$	1,420,000	æ	FF 000	4.00/
Interest on Indebtedness - General Obligation Bonds	Ψ	1,461,763 570,150	Φ	1,365,000 570,150	* 	542,851	Φ	55,000 (27,299)	4.0%
Retirement of Indebtedness - Revenue Bonds		370,130	_	370,130		342,031		(27,299)	-4.070
Interest on Indebtedness - Revenue Bonds							-		
Retirement of Indebtedness - Capital Leases and Installment Purchases		30,213	_	30,213		30,213	_		
Interest on Indebtedness - Capital Leases and Installment Purchases Other-Property Tax Judgement	_	5,216	=	5,216	_	5,216			
TOTAL EXPENDITURES AND OTHER DEDUCTIONS OF RETIREMENT OF									
INDEBTEDNESS PLANT FUND	\$	2,067,342	\$	1,970,579	\$	1,998,280	\$	27,701	1.4%

Adopted Budget Schedule E Auxiliary Funds-Revenues & Other Additions

							From Budget 2 To Budget 20	009-10
REVENUES AND OTHER ADDITIONS BY SOURCE	Stimated Actual 2009-10		Budget 2009-10		Budget 2010-11	,	Amount	%
TUITION AND STUDENT FEES General Tuition Out-of-District Tuition Out-of-State Tuition Student Fees Tuition and Fee Remissions or Waivers Subtotal	\$	\$\$		\$		\$\$		
SALES AND SERVICES Bookstore Sales Food Services Sales Dormitory Rentals Intercollegiate Athletics Parking Fees or Permits Other Sales and Services Subtotal	\$ 22,700 22,700	\$	29,396 29,396	\$	29,396 29,396	\$		
OTHER REVENUES AND ADDITIONS Investment Income Other (Identify)	 							
Subtotal	\$	\$		\$		\$		
Total Revenues and Other Additions	\$ 22,700	\$	29,396	\$	29,396	\$		
UNRESTRICTED FUND BALANCE AT JULY 1	 36,137		1,000		43,495		42,495	4249.5%
TRANSFERS IN/(OUT) Transfer In (Student Clubs)	12,000	_	12,000	_	12,000			
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES	\$ 70,837	\$	42,396	\$	84,891	\$	42,495	100.2%

Adopted Budget Schedule F Restricted Funds-Revenues & Other Additions

From Budget 2009-10 To Budget 2010-11 Estimated Budget 2009-10 Actual **Budget** 2009-10 2010-11 Amount REVENUES AND OTHER ADDITIONS BY SOURCE GIFTS, GRANTS, AND CONTRACTS Federal Grants and Contracts 5,272,941 4,218,161 5,076,682 858,521 20.4% 498,100 989,123 State Grants and Contracts 570,275 Local Grants and Contracts Private Gifts, Grants, and Contracts 11,540 9,361 17,961 8,600 91.9% Subtotal 5,782,581 5,216,645 5,664,918 448,273 8.6% OTHER REVENUES AND ADDITIONS Investment Income State Shared Sales Tax Other (Identify) Subtotal **Total Revenues and Other Additions** 5,782,581 5,216,645 5,664,918 448,273 8.6% RESTRICTED FUND BALANCE AT JULY 1 TRANSFERS IN/(OUT) Transfer In 64,706 93,349 88,706 (4,643)-5.0% Transfer Out (43,602) (43,602)(43,602)TOTAL AMOUNT AVAILABLE FOR EXPENDITURES 5,803,685 5,266,392 5,710,022 443,630 8.4%

Increase/(Decrease)

Adopted Budget Schedule G Auxiliary & Restricted Funds-Expenditures & Other Deductions

Increase/(Decrease)

								From Budget 2009-10 To Budget 2010-11	
		Estimated Actual 2009-10		Budget 2009-10		Budget 2010-11		Amount	%
CURRENT AUXILIARY ENTERPRISES FUND									
Bookstore	\$		\$		\$		\$		
Food Services	_						_		
Dormitories									
Intercollegiate Athletics									
English digital dictionary rentals				800		1,400	_	600	75.0%
Teaching & Learning Conference		100		4,000		3,000		(1,000)	-25.0%
Vending Machines		4,275		11,402		11,402	_		
Math Calculator Rentals		4,421	_	4,400	_	4,400	_		
Student Clubs & Organizations		18,546		21,794		21,194	_	(600)	-2.8%
TOTAL EXPENDITURES AND OTHER DEDUCTIONS									
OF CURRENT AUXILIARY ENTERPRISES FUND	\$	27,342	\$	42,396	\$	41,396	\$	(1,000)	-2.4%
CURRENT RESTRICTED FUND									
Instruction	\$	882,292	\$	934,173	\$	1,034,038	\$	99,865	10.7%
Public Service	_	167,944		139,785	_	198,549		58,764	42.0%
Academic Support	•	103,715		70,676	_	18,550		(52,126)	-73.8%
Student Services		200,166		94,565		241,490		146,925	155.4%
Institutional Support (Administration)	_	3,062		1,502,662		2,662		(1,500,000)	-99.8%
Operation and Maintenance of Plant									
Scholarships	_	4,434,197	_	2,524,531		4,214,733	_	1,690,202	67.0%
TOTAL EXPENDITURES AND OTHER DEDUCTIONS									
OF CURRENT RESTRICTED FUND	\$	5,791,376	\$	5,266,392	\$	5,710,022	\$	443,630	8.4%

Adopted Budget Schedule H Levy Limit Worksheet

COUNTY OF: COCONINO

TAX AUTHORITY: COMMUNITY COLLEGE

	2010 NEW CONSTRUCTION =		33,178,387
SECTION A	2009 MAXIMUM LEVY LIMIT		
<u>A.1</u>	2010 MAXIMUM ALLOWBLE PRIMARY TAX LEVY LIMIT (AMOUNT ON LINE D.5 FROM 2008 WORKSHEET)		6,201,571
<u>A.2</u>	LINE A. 1 MULTIPLIED BY 1.02 EQUALS		6,325,602
SECTION B	2010 NET ASSESSED VALUE OF ALL PROPERTY SUBJECT TO TAXATION IN 2009		
B.1 B.2 B.3	CENTRALLY ASSESSED LOCALLY ASSESSED REAL LOCALLY ASSESSED PERSONAL PROPERTY	213,371,412 1,635,538,421 38,142,581	
<u>B.4</u>	TOTAL OF B.1 THROUGH B.4 EQUALS		1,886,872,414
<u>B.5</u>	B.4 DIVIDED BY 100 EQUALS		18,868,724
SECTION C	2010 NET ASSESSED VALUES		
C.1 C.2 C.3	CENTRALLY ASSESSED LOCALLY ASSESSED REAL LOCALLY ASSESSED PERSONAL PROPERTY	217,477,735 1,664,414,283 38,158,783	
<u>C.4</u>	TOTAL OF C.1 THROUGH C.4 EQUALS		1,920,050,801
<u>C.5</u>	C.4 DIVIDED BY 100 EQUALS		19,200,508
SECTION D			
<u>D.1</u>	ENTER LINE A.2	6,325,602	
<u>D.2</u>	ENTER LINE B.5	18,868,724	
<u>D.3</u>	DIVIDE D.1 BY D.2 AND ENTER RESULT		0.3352
<u>D.4</u>	ENTER LINE C.5		19,200,508
<u>D.5</u>	MULTIPLY D.4 BY D.3 AND ENTER RESULT LINE D.5 EQUALS 2010 MAXIMUM ALLOWABLE LEVY LIMIT		6,436,010
<u>D.6</u>	ENTER EXCESS PROPERTY TAXES COLLECTIBLE PURSUANT TO ARS 42-17051, SECTION B		
<u>D.7</u>	ENTER AMOUNT IN EXCESS OF EXPENDITURE LIMITATION PURSUANT TO ARS 42-17051, SECTION C		
<u>D.8</u>	LINE D.5 MINUS LINE D.6 AND LINE D.7 EQUALS 2010 ALLOWABLE LEVY		6,436,010

Note: 2010 Levy Limit worksheet for Fiscal Year 2011

Adopted Budget Schedule I Expenditure Limitation Report Budget Worksheet

			Current Funds						Plan				
			Unre		_								
Description					Auxiliary nterprises		Restricted	Unexpended		Retirement of Indebtedness			Total
A.	Total budgeted expenditures	\$	17,268,863	\$	41,396	\$	5,710,022	\$	977,710	\$	1,998,280	\$	25,996,271
B.	Less exclusions daimed:												
	Bond proceeds	\$		\$		\$		\$		\$		\$	
	Debt service requirements on bonded indebtedness		_		_						1,962,851		1,962,851
	Proceeds from other long-term obligations		-								35,429		35,429
	Debt service requirements on other long-term obligations												
	Dividends, interest, and gains on the sale or redemption of investment securities		275,000			_				_			275,000
	Trustee or custodian					_		-		_		_	
	Grants and aid from the federal government						5,076,682	_		_		_	5,076,682
	Grants, aid, contributions, or gifts from a private agency, organization, or individual, except amounts received in lieu of taxes		120,219				17,961						138,180
	Amounts received from the state for the purchase of land, and the purchase or construction of		120,213			_	17,301			_		_	130,100
	buildings or improvements												
	Interfund transactions		(634,283)		12,000		45,104		472,000		105,179		
	Amounts accumulated for the purchase of land, and the purchase or construction of buildings or improvements										267,336		267,336
	Contracts with other political subdivisions												
	Tuition and fees		7,095,755						189,540				7,285,295
	Property taxes received from voter-approved overrides		_		_				·				
	Refunds, reimbursements, and other recoveries												
	Prior years carryforward		1,000,000		43,495				400,000				1,443,495
	Total exclusions claimed	\$	7,856,691	\$	55,495	\$	5,139,747	\$	1,061,540	\$	2,370,795	\$	16,484,268
C.	Amounts subject to the expenditure limitation												
	(If an individual fund type amount is negative, reduce exclusions claimed to net to zero.)	\$	9,412,172	\$	(14,099)	\$	570,275	\$	(83,830)	\$	(372,515)	\$	9,512,003
_	Less expenditures of monies received pursuant to	⊸=	9,412,172	^Ф	(14,099)	Φ_	370,273	Ф <u></u>	(63,630)	Φ=	(372,313)	Φ_	9,512,003
D.	A.R.S. §15-1472 (workforce development)												396,101
E.	Adjusted amount subject to the expenditure limitation											\$	9,115,902
F.	· ·											\$	16,298,901
												_	